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9 October 1951

MEMORANDUM FOR: DIRECTOR OF TRAINING

SUBJECT: Follow-up on Paramilitary Training  
Class #3, report.

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1. Under date of 25 September I gave a resume of [REDACTED] report of findings reference the results obtained by the trainees in the third paramilitary training class.
2. The report concluded in brief:
  - a. Inadequate briefing at time of recruitment.
  - b. Inadequate and poor planning in administrative handling prior to, during, and after training.
  - c. Inadequate cover and violations of security.
  - d. Unfavorable reaction to disposition of students who fail to complete the course.
  - e. Ineffective training techniques at TC#1.
  - f. Psychological over emphasis of importance of jump training.
  - g. Lack of appreciation by pertinent branch personnel of nature of training received.
3. At a meeting of the covert training Advisory Committee here 8 October, following progress reports were made (paragraph letters follow that of paragraphs above).
  - a. Action has been instituted by the operating branches to correct the conditions during the recruiting period. Reaction to the newer procedures should be effective within 30 to 60 days.

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b. A survey is being made as to the number required by the operating branches. It appears that too many are recruited before projects are firm, resulting in a holding problem upon arrival.

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c. An Ad Hoc Committee was appointed; Chairman, [REDACTED] to consider cover and security in any field considered appropriate by the Committee. The use of pseudonyms or aliases will be the subject for specific recommendation.

d. If any action has been taken by the operating branches, such action is unknown to any members of the Advisory Committee.

e. Ineffective training techniques are being remedied. One of the steps taken was the transfer of personnel from TC#1 to eliminate a clash of personalities in view of the directive under which TC#1 operates.

f. Corrected.

g. Operating branches are visiting courses of instruction to familiarize themselves with the nature of the instruction being given.

[REDACTED]  
AD/TKC

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